## 2017 Half Year Results



27, 2017

### **OOOO Safe Harbor**

This press release contains forward-looking statements which are subject to various expected or unexpected risks and uncertainties that could have a material impact on the Company's future performance.

Readers are also invited to log onto the Group's website to read the full text of the annual report for 2016, including the risk factors and uncertainties for 2017-2018, the 2016 financial statements, which include in particular the risks related to the investigations on anti-competitive behavior launched in 2009 (see Note 30 a) to the consolidated financial statements, "Antitrust Investigations"), as well as chapter 3 of the 2017 half year financial report on risk factors and main uncertainties.

The Group's outlook for the second half of 2017 and beyond is subject to several major uncertainties:

- The continued impact of depressed prices in Oil & Gas industries on customers' capital expenditures;
- The crisis in shipbuilding and the construction of offshore platforms, particularly in Asia;
- The deteriorated economic and political situation in South America, coupled with the impact of recent natural catastrophes which are impacting demand, as well as exchange and credit risks;
- The impacts of the political crisis in Qatar on Nexans' activities in the region;
- The economic and political environment in the European Union and the United States, with potential major changes in trade policies (customs protection, embargoes, etc.) and tax systems, including the potential impact of Brexit;
- The volatility in LAN projects in the US;
- The risk that market conditions will prevent the projected results of restructuring of the Group's business portfolio from being achieved at the planned pace;
- Inherent risks related to carrying out major turnkey projects for high-voltage submarine cables, which are exacerbated by concentration on a low number of largescale projects (Maritime Link, Nordlink, Beatrice, NSL, East Anglia One) and the high load of the relevant factories;
- The risk that certain R&D and innovation programs or programs designed to improve the Group's competitiveness experience delays or do not fully meet their objectives;
- The timeframe and the economical impacts of the market transition to building wires and cables complying with the new European CPR (Construction Products Regulation).

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## **OOOO Key Take-aways**

Organic growth driven by Project activities	<ul> <li>Sales of 3,206 M€ - reflecting a +2.4% organic growth (+4.6% excluding Oil &amp; Gas)</li> <li>Growth fueled by a strong Project activity – notably in Submarine High Voltage</li> <li>Difficult market environment in SAM - expected to improve in H2</li> </ul>
Margin stable – with initiatives offsetting Price Cost Squeeze	<ul> <li>Operating margin at 140 M€, stable compared to H1'16 (+36% versus H2'16)</li> <li>Contribution from Strategic Initiatives (43 M€) offsetting the Cost &amp; Price pressure effect</li> <li>Income before tax at 126 M€ (+80 M€ compared to HY'16, including 65 M€ of core exposure impact); Net result at 92 M€ versus 29 M€ in HY'16</li> </ul>
Balance Sheet and Cash management	<ul> <li>Net debt at 423 M€ after dividend payment (22 M€), share buyback (11 M€) and external growth (12 M€)</li> <li>Bond issue of 200 M€ at 2.75% interest rate (Q1'17) followed by the reimbursement of the 350 M€ bond at maturity date (5.75% interest rate)</li> </ul>





## Agenda

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Half Year 2017 highlights

**Business review** 

Key Financials

Outlook

Appendix



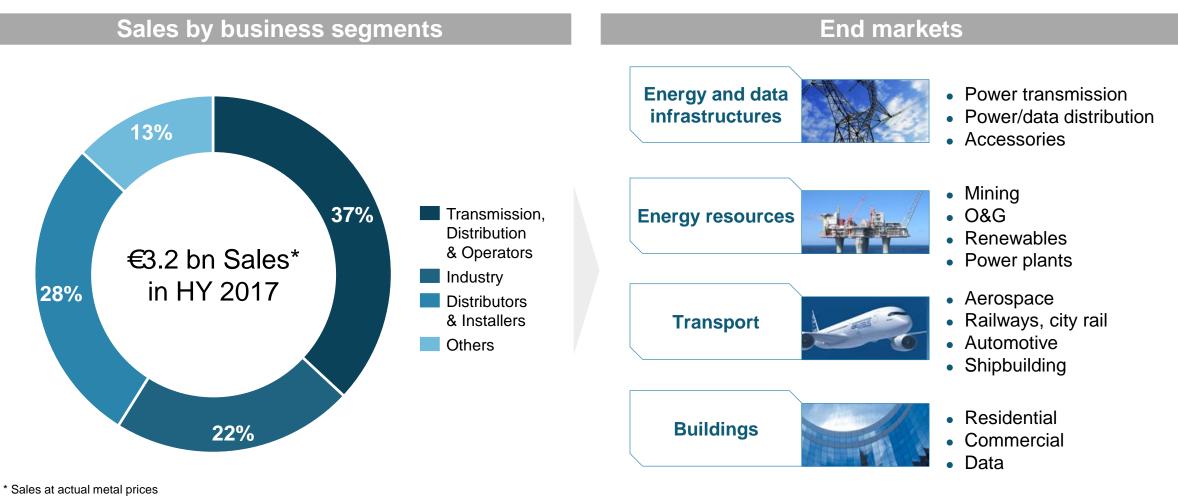


## **1**000 First half 2017 Highlights

Arnaud POUPART-LAFARGE, CEO



## **1**000 Nexans, a global cable solution provider Well positioned on its four end-markets



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#### Bringing Germany closer to its '100% renewable energy by 2050' plan

TenneT awards Nexans a €100 million-worth contract for the supply of HVDC interconnection for offshore wind farms in the North Sea.

The Nexans contract includes two 90-km-long XLPE-insulated 320 kV DC cables, accessories and installation, as well as the installation of a fiber-optic cable for data transfer



#### Carrying green energy to thousands of Norwegian households

Linka AS, the electrotechnical contractor for the project, has chosen Nexans to supply cables for Roan Wind Farm, the largest onshore wind project in Europe.

Nexans will supply 200 km of TSLF 36 kV underground cables to interlink 71 wind turbines with a total output of 255 MW and transmit the power to the grid





#### Addressing the growing submarine energy market

Nippon High Voltage Cable Corporation (NVC) becomes a 100% Nexans company.

Created in 2006 with the objective to support the development of the Group's sales by adding capacity in Oil Filled and Mass Impregnated Paper Cables, the Japanese plant will continue to support Nexans development in the submarine power cable market





## **1**000 Nexans brings Energy to Life Energy resources

#### Securing a leading position in the subsea market

Nexans signed five-year Global Framework Agreement with BP covering the engineering, procurement and construction of umbilical and Direct Electrical Heating (DEH) systems and ancillary equipment.

Nexans will supply Umbilical and DEH systems, specially designed to accommodate supplier-led solutions





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## **1**000 Nexans brings Energy to Life Exponential growth of data flow

#### Driving the hyper-connected world of tomorrow

Nexans launches Nexans Data Center Solutions to help global hyperscale data centers operators keep up with the exponential data growth.

The new Business Unit will provide hyperscale data centers with scalable and resilient physical layer infrastructure products: from data cabling, connectivity and pre-terminated assemblies, to transceivers and fiber containment systems



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#### Driving eco-mobility through strategic partnerships

Nexans increases its stake in G2mobility, a startup specialized in smart charging systems and solutions for electric vehicles.

This emblematic "start-up - large group" partnership combining G2mobility's agility and expertise with Nexans' resources and know-how on an international scale illustrates the common commitment to building sustainable solutions for the Mobility of tomorrow





#### Contributing to greener environment through efficient CSR policy

Nexans inaugurated a new 600 kW-peak solar power system at its Liban Cables facility.

By replacing one of its 6 electric generators with photovoltaic panels, Liban Cables will reduce greenhouse gas emissions by 750 tons per year





## **1**000 Nexans brings Energy to Life Innovation

#### Bringing more value to customers with IoT

Nexans and ffly4u, the industrial Internet of Things (IoT) specialist, are pioneering a tracking and management service that lets DSO customers know the exact location of their drums and indicates how much cable is left.

Nexans' connected service helps site operators save on costs and working capital as well as plan their daily operations more effectively with detailed knowledge of the type and quantity of cable on each drum





## **1**000 Nexans brings Energy to Life Innovation

#### **Boosting train fire safety**

Nexans launches FLAMEX® SI-FR line of fire-resistant cable products for critical power and control systems used in trains.

FLAMEX® SI-FR cables are particularly suitable for high temperatures and when required to save weight as the cables can operate at up to 170°C with a maximum operating voltage of 3 or 6 kV

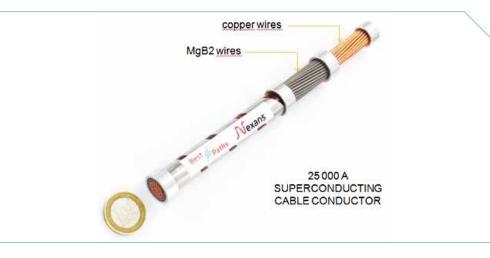


## **1**000 Nexans brings Energy to Life Innovation

**Relieving Europe's congested power networks** 

As part of the EU-funded 'Best Paths' project, Nexans is contributing to the creation of a new generation of high voltage direct current (HVDC) superconductor cables.

With nearly 40 leading organisations from research, industry, utilities, and transmission systems operators, the project aims to develop novel network technologies to increase the pan-European transmission network capacity and electricity system flexibility







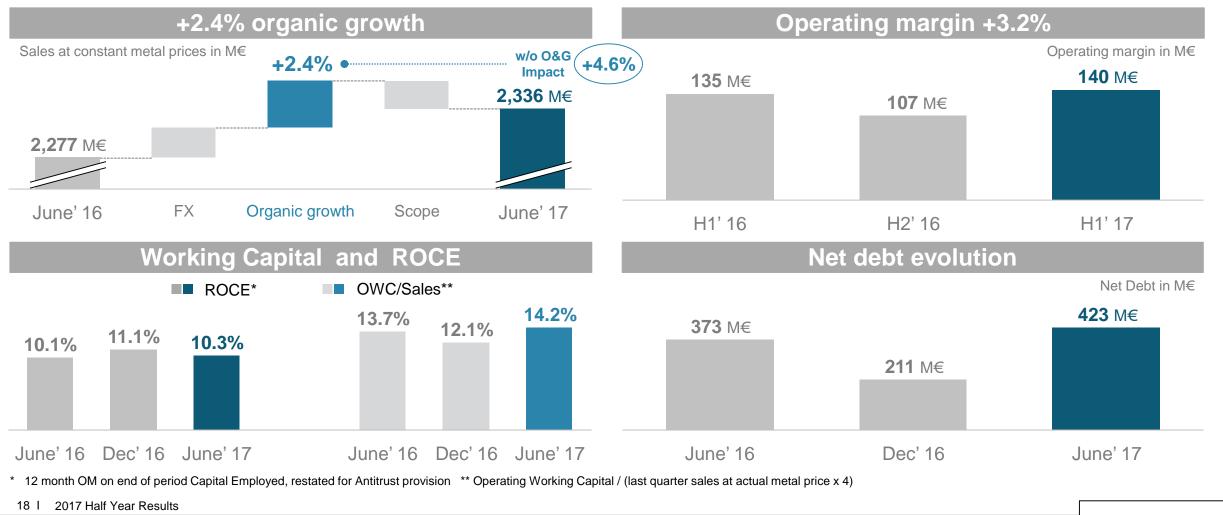
## **O2OO Business Review**

Arnaud POUPART-LAFARGE, CEO



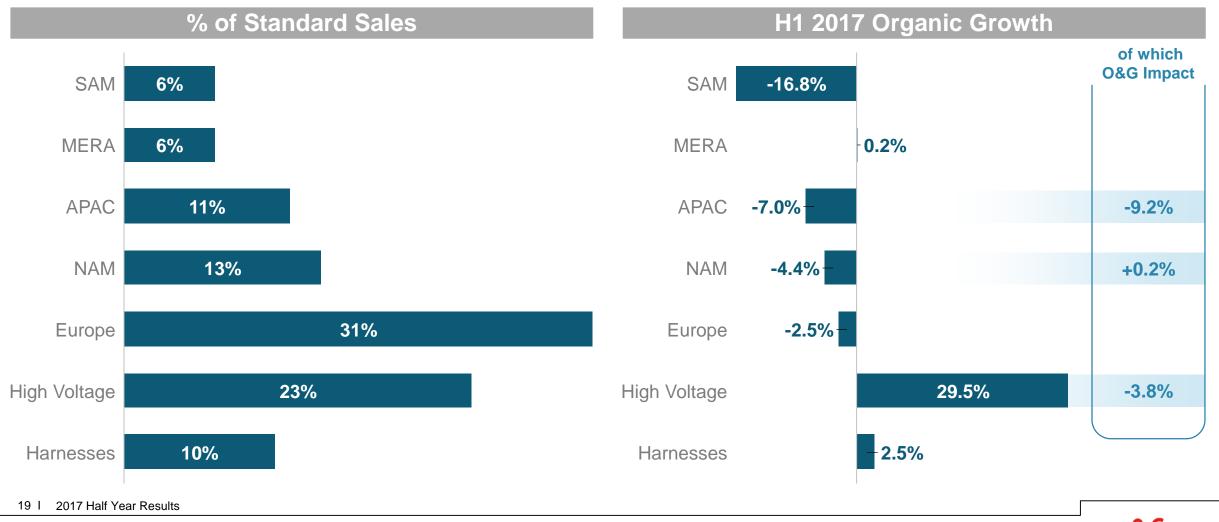
## Old Colored Half Year 2017 key figures

Nexans on its way to achieve its transformation plan



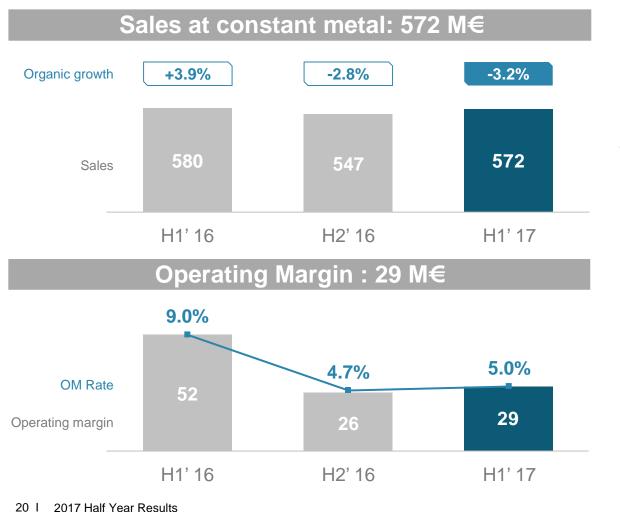


# O Sales by geographies A contrasted business environment

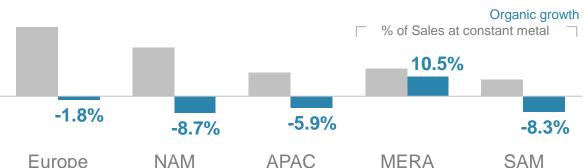




# ODistributors & Installers A slow recovery after a tough H2'16



#### Business Update



#### **BUILDING: -0.4% organic growth**

- Price pressure in all areas
- Tough market conditions in SAM, NAM and APAC
- Stable volumes in Europe
- Strong momentum in MERA (+10.1% compared to H1'16)

#### LAN and CABLING SYSTEMS: -11.4% organic growth

• Combined effect of a softer market and destocking in the US

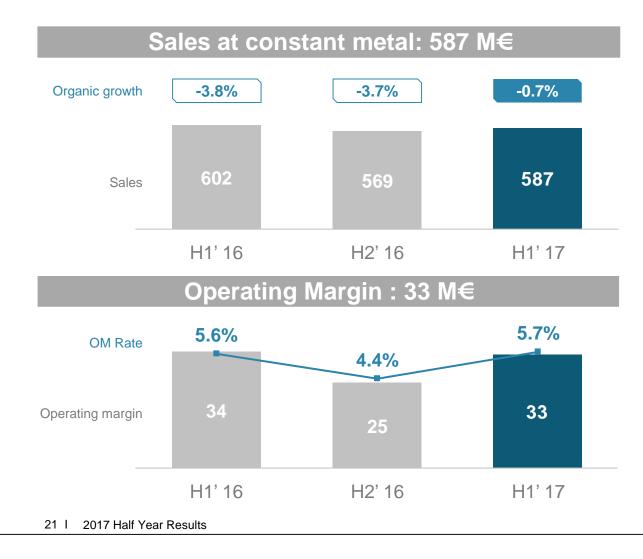
#### Margins

- LAN margins are back to normal after a strong H1'16
- Building low but recovering progressively

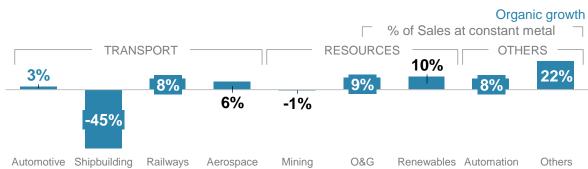


## 200 Industry

### Steady margin versus H2'16 despite heavy O&G impact



#### **Business Update**



#### **TRANSPORT: 65% of Sales**

- Sound performance in aerospace and upturn of railways rolling stocks in China
- Growth in Harnesses mitigated by a temporary margin erosion
- Depressed O&G related to demand for Asian shipyard weighing on volumes and margins

#### **RESOURCES: 20% of Sales**

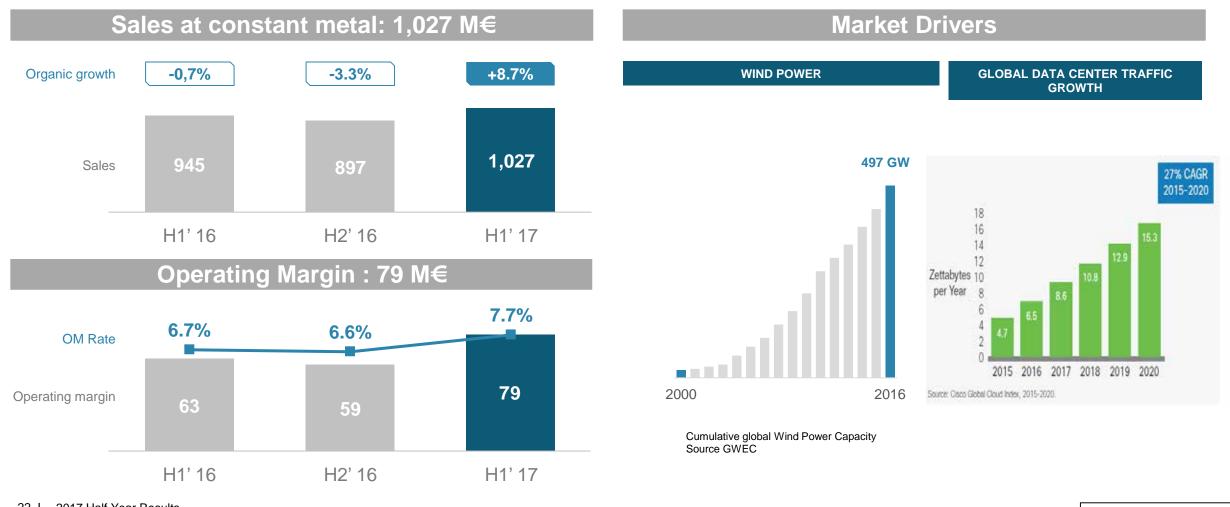
- Progressive recovery of volumes at AmerCable
- Solid growth and market trend in Renewables

#### Margins

 Positive developments in dynamic segments offset the downturn of Asian shipyards



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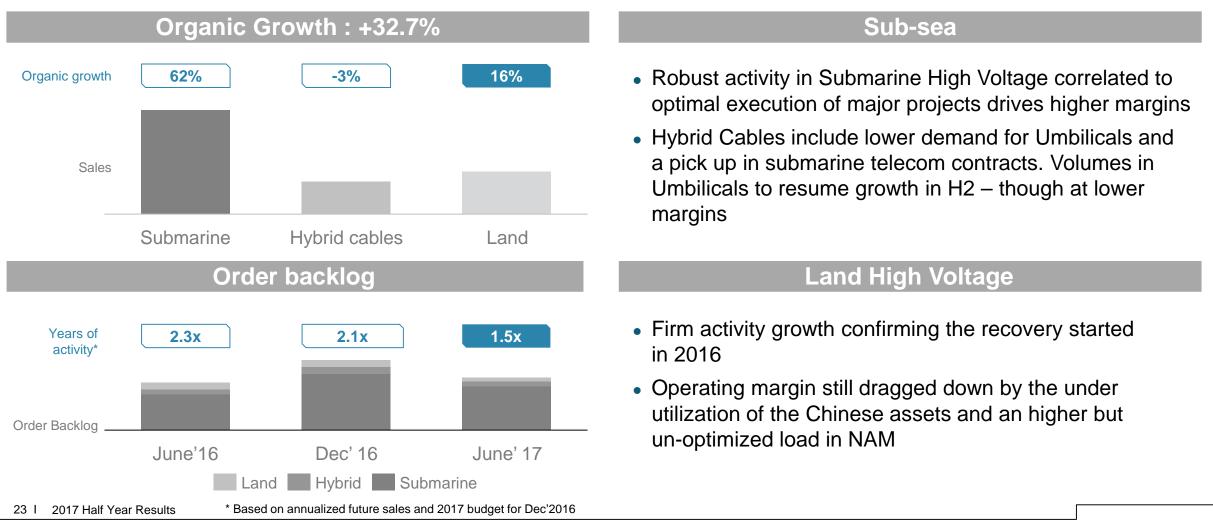


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## **2**00 **TD&O / Transmission**

### An intensive Submarine High Voltage activity





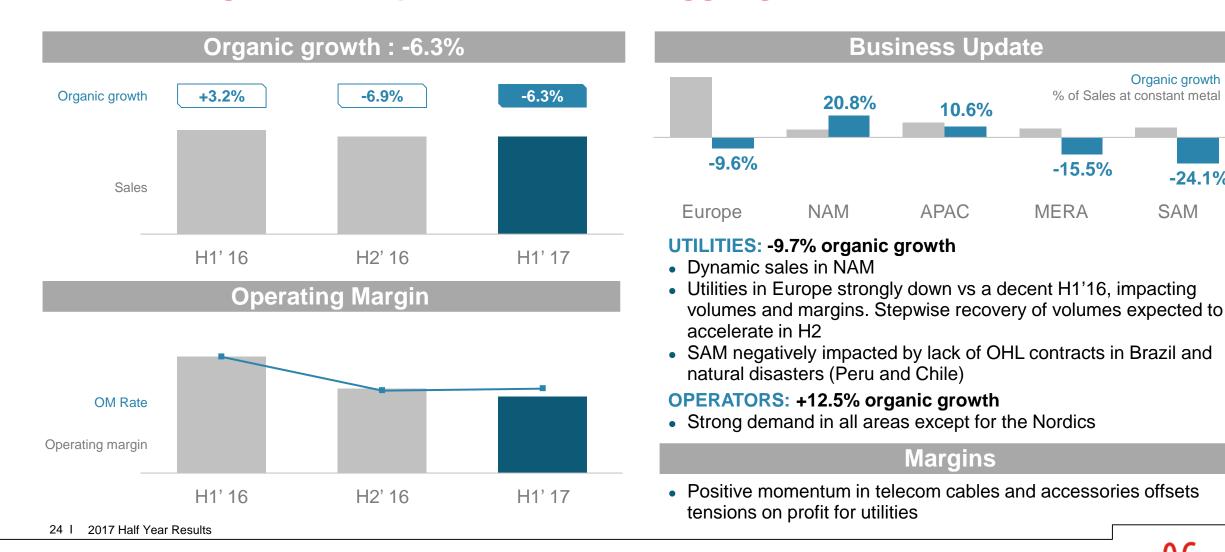
Organic growth

-24.1%

SAM

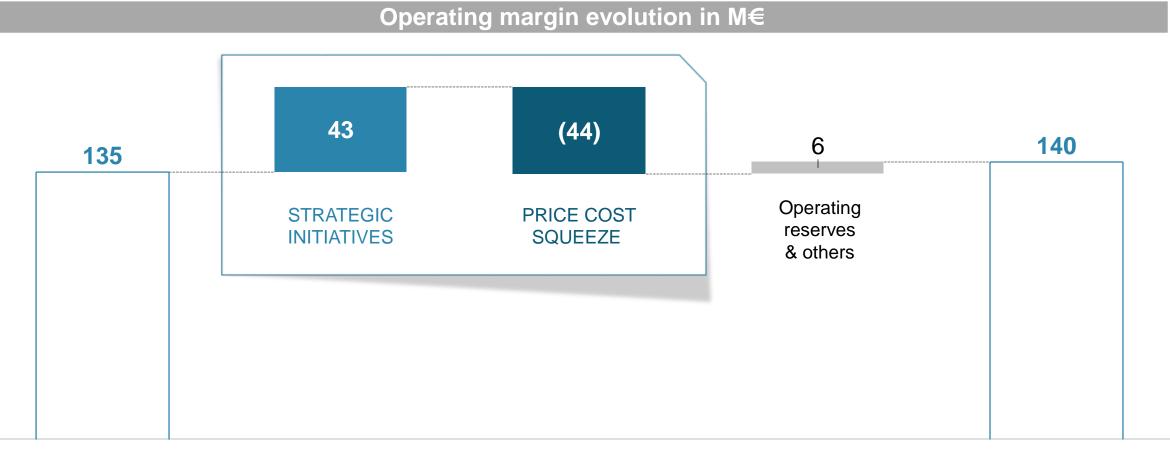
## **200 TD&O / Utilities and Operators**

Firm growth in Operators but a struggling Utilities business





# OPAGE OF Strategic initiatives offsetting the volume & price pressure effects



June' 2016

June' 2017

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## 

2013 European plan 2015 European plan OPEX and other plans	Fixed Cost Reduction 15 M€	<ul> <li>+15 M€ before inflation in addition to the 84 M€ already delivered</li> <li>Combination of enhanced productivity in submarine high voltage and lower fixed costs in Europe</li> </ul>
Purchasing Saving Industrial Efficiency	Variable Cost Reduction 12 M€	<ul> <li>+12 M€ compared to 25 M€ in HY'16</li> <li>Purchasing and Industrial savings partly offset by price increases in chemical and plastics raw materials</li> </ul>
Profitable Growth Product Customer Optimization, Service development	Market Leadership 16 M€	<ul> <li>+16 M€ (38 M€ in HY'16) in addition to 73 M€ already delivered</li> <li>Positive contribution of Submarine High Voltage, Telecom and Industry excluding O&amp;G (~ +43 M€)</li> <li>Tough environments in O&amp;G (~ -13 M€)</li> <li>Base effect versus a strong H1'16 in LAN in the US and Utilities in Europe (~ -17 M€)</li> </ul>







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Nicolas BADRÉ, CFO

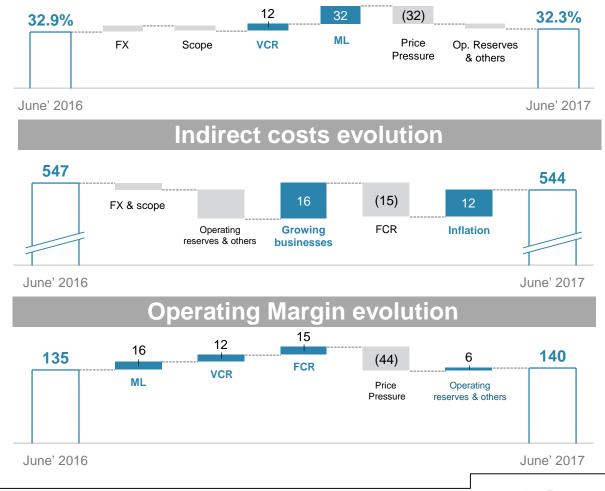


## **OOSO Income Statement (1/2)**

#### Key figures

In M€	June 2016	June 2017
Sales at actual metal prices	2,951	3,206
Sales at constant metal prices	2,277	2,336
Margin on variable costs	750	755
margin rate (*)	32.9%	32.3%
Indirect costs	(547)	(544)
EBITDA <sup>(**)</sup>	203	211
EBITDA rate (*)	8.9%	9.0%
Depreciation	(68)	(71)
Operating margin	135	140
Operating Margin rate (*)	5.9%	6.0%
Notes: (*) margin on Sales at constant metal price (**) Operating margin before depreciation 28 I 2017 Half Year Results		

#### **Gross Margin evolution**





## **OOGO Income Statement (2/2)**

Key figures				
In M€	June 2016	June 2017		
Operating margin	135	140		
Restructuring	(13)	(20)		
Others	(32)	42		
Operating income	90	162		
Financial charge	(44)	(36)		
Income before tax	46	126		
Income tax	(17)	(34)		
Net income from operations	29	92		
Net income Group share	30	91		

#### From Operating Margin to Operating Income

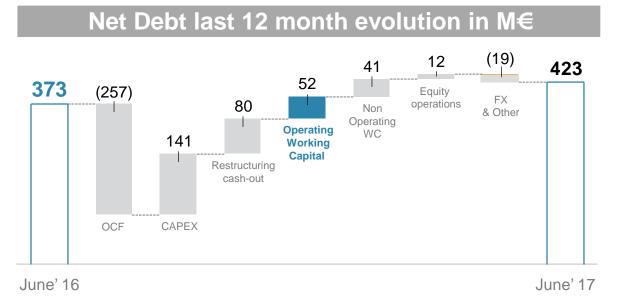
In M€	June'16	June'17
Core exposure Impact	(25)	40
Restructuring	(13)	(20)
Net asset Impairment	-	(1)
Provision for Anti-trust investigation	(6)	-
Change in fair value of metal derivatives	(2)	1
Others	1	2
Adjustments to operating margin	(45)	22

#### **Financial charge**

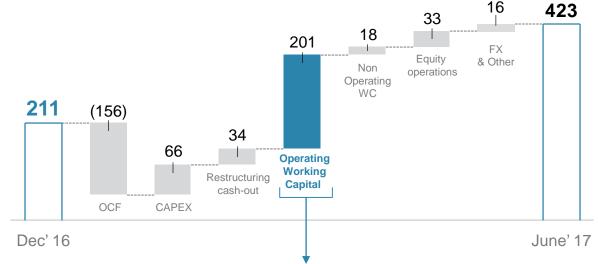
In M€	June'16	June'17
Cost of debt	(30)	(33)
Net foreign exchange gain (loss)	(6)	1
Interest on Pension	(5)	(3)
Others	(3)	(1)
Financial charge	(44)	(36)

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## **Good Services on Cash management**



#### Net Debt last 6 month evolution in M€

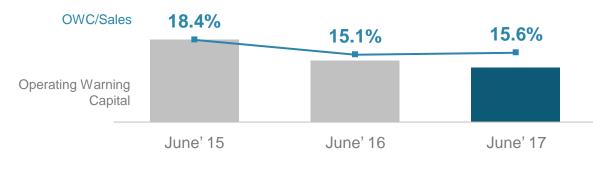


#### **OWC 6 month evolution – cash impact**

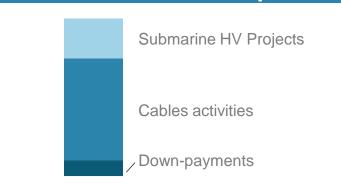
Evolution of Operating Working Capital excluding Project activities

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**OWC on Sales - excluding Projects** 

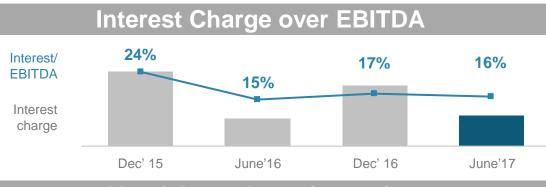


Nexans

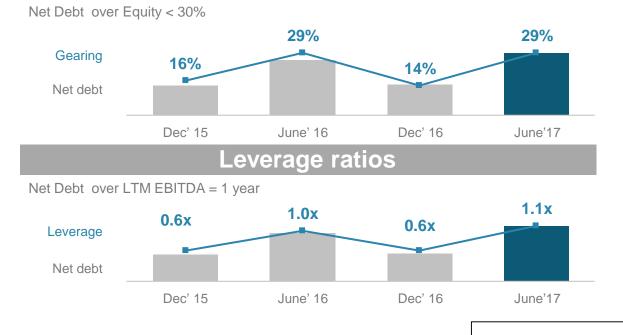
## **Balance Sheet strength**

Balance Sheet					
In M€	Dec' 2016	June 2017			
Long term fixed assets	1,661	1,602			
Of which goodwill	254	242			
Deferred tax assets	180	174			
Non-current Assets	1,840	1,776			
Working Capital	581	798			
Total to finance	2,421	2,575			
Net financial debt	211	423			
Reserves	641	589			
Of which: - restructuring	81	62			
- pension & jubilee	430	410			
Deferred tax liabilities	90	98			
Derivative liability non current	10	4			
Shareholders' equity and minority interests	1,469	1,461			
Total financing	2,421	2,575			

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#### Net debt and gearing ratios



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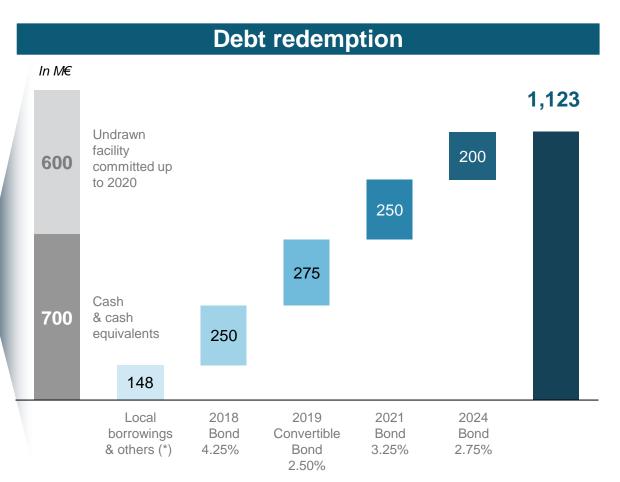
## **OOBO** Strong liquidity covering future debt refinancing needs

#### Net Debt breakdown

In M€	June 2017
Long-term ordinary Bonds	447
Other long-term borrowings	4
Short-term convertible Bonds	267
Short-term borrowings and short-term accrued interest not yet due + Short-term ordinary bonds	397
Short-term bank loans and overdrafts	8
Gross Debt	1,123
Short-term financial assets	-
Cash and cash equivalents	(700)
Net Debt	423
Rating & covenants	
<ul> <li>S&amp;P rating : BB stable outlook</li> </ul>	

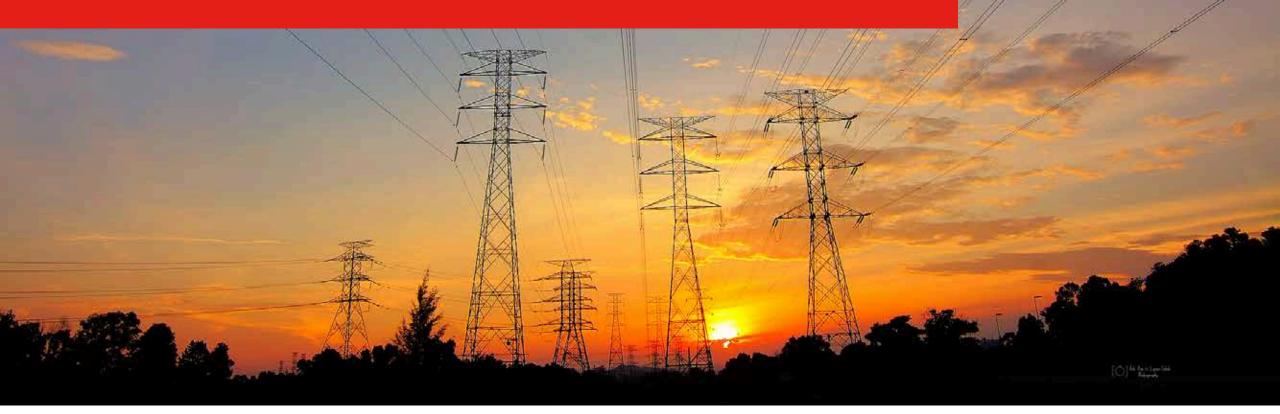
• Credit facility covenants : leverage  $\leq$  3 x EBITDA

gearing  $\leq 1,1$ 



(\*) Note: including IAS39 restatements on convertible and ordinary Bonds







Arnaud Poupart-Lafarge, CEO





#### Focus on the execution of a stronger backlog for the cable activities in H2 - and accelerate the strategic initiatives –

#### - Launch capacity increase to sustain the project business development - in particular in NAM -

- Finalize and communicate the Strategic Plan 2018-2022 -



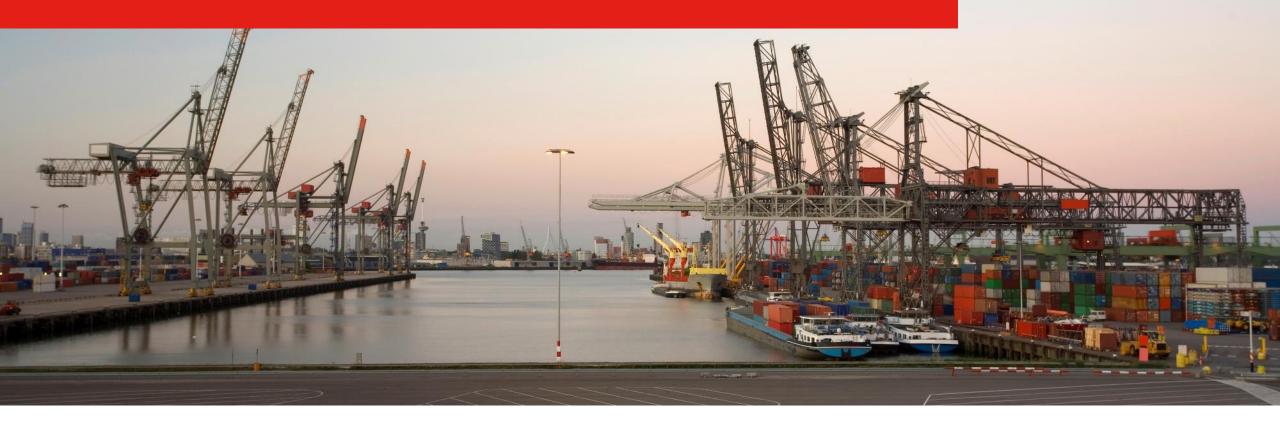
#### US-based HV facility to become a global power cable hub

**Submarine Cable Leadership**: As the world's need for energy continues to grow and submarine cables are becoming increasingly important to fuel global economy, Nexans invests in its US-based HV facility to become an additional global hub for submarine cable.



Land High Voltage Leadership: the Goose Creek facility has recently obtained its 550 kV Extra High Voltage Cable qualification that will allow the plant to meet the anticipated growth in demand for EHV transmission cables in North America





# •••• Appendices



## **OOOO Sales and profitability by segment**

	June 2016			June 2017		
In M€	Sales	ОМ	OM %	Sales	ОМ	OM %
Transmission, Distribution & Operators	945	63	6.7%	1,027	79	7.7%
Industry	602	34	5.6%	587	33	5.7%
Distributors & Installers	580	52	9.0%	572	29	5.0%
Other	150	(14)	n/a	149	(1)	n/a
TOTAL GROUP	2,277	135	5.9%	2,336	140	6.0%
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## **ODOM Impact of foreign exchange and consolidation scope**

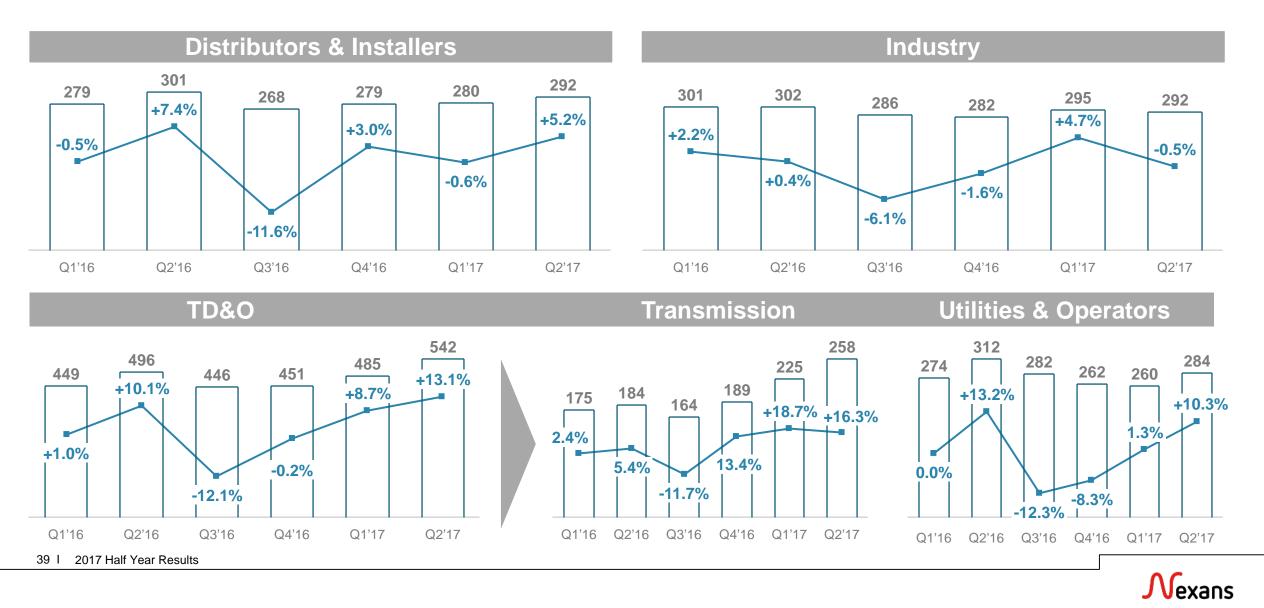
Sales at constant metal prices, in M€	June 2016	FX	Organic growth	Scope	June 2017
Transmission, Distribution & Operators	945	18	82	(18)	1,027
Industry	602	7	(4)	(18)	587
Distributors & Installers	580	10	(19)	2	572
Other	150	3	(4)	-	149
TOTAL GROUP	2,277	37	55	(34)	2,336
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## **OOOO Sales by quarter by segment**



☐ Sales at constant metal in M€



## **OOOO Financial highlights**

