

### July 25, 2014



### **Safe Harbor**

This presentation contains forward-looking statements relating to the Group's expectations for future financial performance, including sales and profitability.

The forward looking statements contained in this presentation are dependent on the risks and uncertainties, known or unknown at this date, that impact on the Company's future may performance, and which may differ considerably. Such factors may include the trends in the economic and commercial conditions and in the regulatory framework and also the risk factors set out in the 2013 Registration Report, including confirmation of the risks linked to the authorities' antitrust investigations in Europe, the United States, Canada, Brazil, Australia and South Korea (in addition to the on-going procedures regarding local business) for alleged anticompetitive behavior in the submarine and underground power cable sectors. An unfavorable outcome of these investigations and follow-on consequences could have a significant material adverse effect on the results and Nexans' financial situation, even excluding the potential fine imposed by the European Commission.

In addition to these risk factors, the main uncertainties for the second half of 2014 primarily relate to:

- The impacts of execution of the cost-saving plans in Europe and the Asia-Pacific area.
- Maintaining or restoring a sufficient level of demand in some segments and prices in Europe.
- The economic and political environment in certain emerging markets (notably China, Brazil, Argentina, Russia, Lebanon and Libya).
- The medium-term outlook for the above countries, as well as for Australia.
- Demand within the mining sector in general.
- Continued increases in credit risks, which in some cases cannot be insured, or can only be partially insured, in Southern Europe, North Africa and Russia and in some customer segments in China.

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### Activity overview

### Frédéric Vincent



#### Sales organic growth of 3.2% and growing OM

Sales (in M€, at constant metal prices)

#### 2,351 2,235 H1'13 H1'13 At 2014 FX **2,304** H1'14 H1'14

#### Positive organic growth: +3.2%

Mainly driven by high voltage and harnesses and helped by picking up of North America in Q2 **FX translation impact: -4.9%** 

Net Debt (in M€)

#### Improvement of operating margin, reflecting:

- Negative impact of deteriorated market
- Positive dynamics on certain segments
- Progress of strategic initiatives

Net increase of 68M€ vs June 2013 on a comparable basis, due to higher CAPEX and restructuring charges supporting the strategic initiatives.



Operating margin (in M€) 75 70 10 11'13 H1'13 H1'13 At 2014 FX T7 T7 T7 H1'14 H1'14

#### Tough market environment

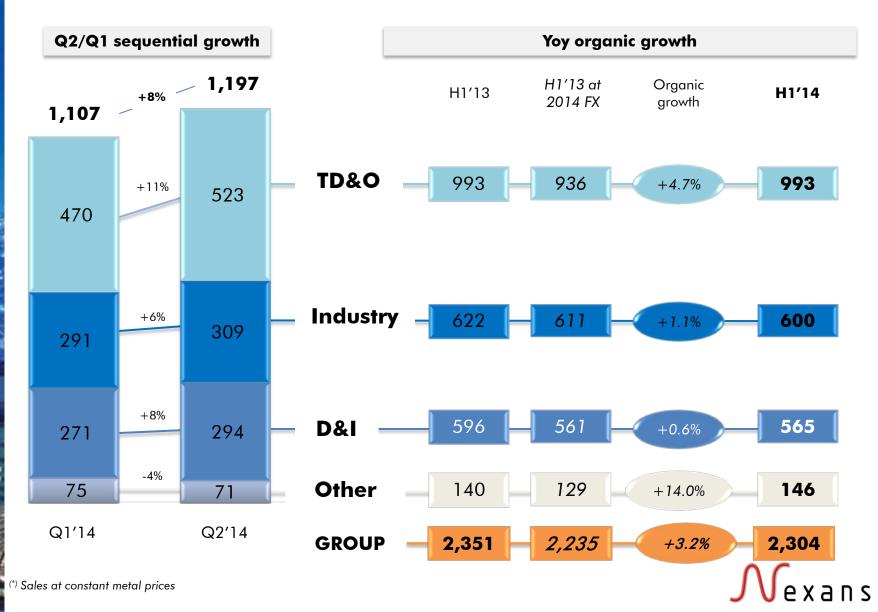
Still difficult outlook in Europe Deterioration in South America, Russia and Middle East

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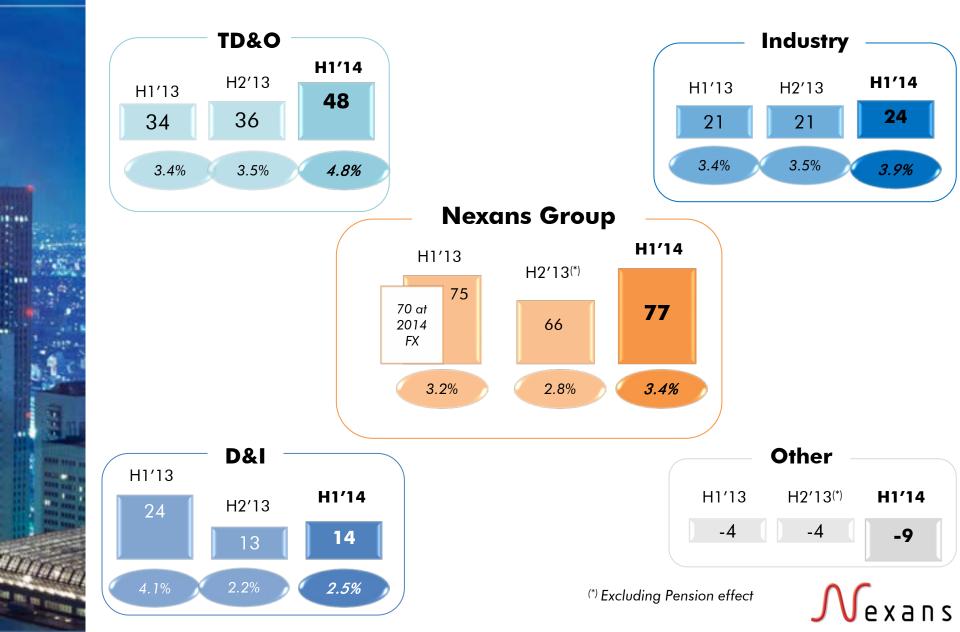
**Progress on transformation plan** 

### Positive organic growth in all businesses

(Sales at constant metal prices, in M€)



### **Operating margin by business**



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### **Cable market in H1'14 remains very challenging**

#### Improvement of North American market

 Ramp up in construction in Canada

#### Sharp slowdown of South American market

- High energy prices
- Growth in Brazil lower than expected
- Chile: slowing down in mining
- Peru: less investments

#### Europe

Positive outlook in specific industrial applications

Market slightly down in commoditized products Subdued growth overall Tough markets in France Euro strong against other currencies over H1, despite recent inflexion

#### Environment very unstable in Middle East

#### Slight upturn in APAC

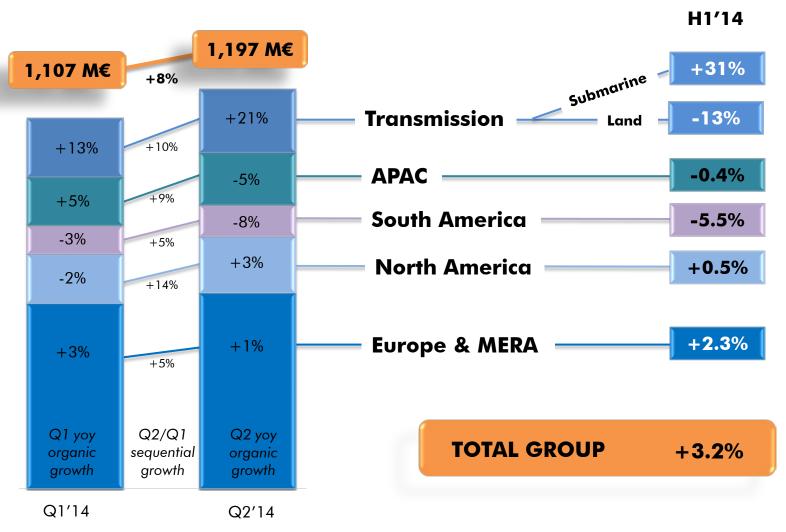
 Signs of recovery in construction in Australia but utilities remain depressed
 Moderate growth in China



Low copper prices

### Sales evolution by area

Sales at constant metal and year on year organic growth

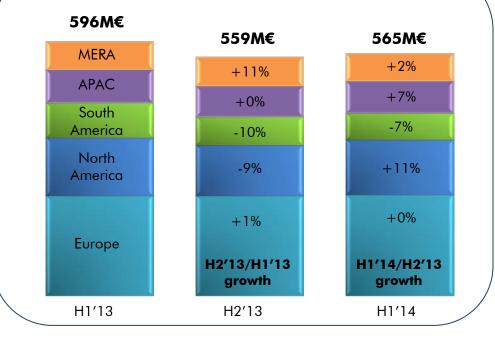


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### **D&I:** recovery in volumes, except in South America

#### Back to growth in H1'14 after a tough H2'13 -

Sales<sup>(\*)</sup> and organic growth by area



#### Operating margin 14M€, or 2.5% of sales<sup>(\*)</sup>

4.1%2.5%Pricing overall holding<br/>at H2'13 level2.2%H1'13H2'13H1'14

#### Sales<sup>(\*)</sup> 565M€ +0.6% organic growth

#### **Europe** After decrease in pricing in H2'13, stabilization in H1'14

#### North America

Benefitting from better industrial market and progressive recovery in LAN in sales and in operating margin.

#### South America

Suffering from weak GDP and destocking

#### <u>MERA</u>

Dynamism in Morocco and Turkey

#### **APAC**

Better volumes in Korea and slight upturn in residential construction in Australia.

(\*) Sales at constant metal prices

### Industry: redeployment starting to pay off in Europe

### Sales at constant metal prices 600M€, or +1.1% growth<sup>(\*)</sup>

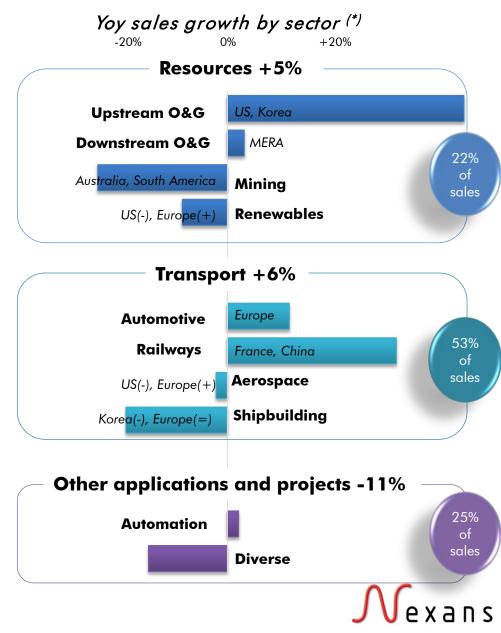
- Europe: backlog at 3 year historical high on key segments (+20%)
- NAM: lower activity in Gulf of Mexico and solar; land drilling and mining holding well
- APAC: Korea stable at a high level; China starting to pick up; tough situation in mining
- SAM: strong in O&G; difficult in mining

Operating margin 24M€, or 3.9% of sales

Margins slightly up compared to H1'13:



Improvement in Europe and China

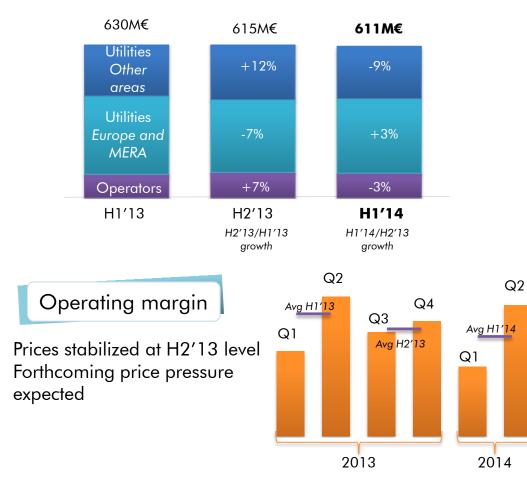


(\*) Year on year organic growth

### U&O: volumes under pressure in Europe and Middle East

Sales (at constant metal price) -1.9% yoy organic growth

Pockets of growth not sufficient to offset lack of volumes in France and tough environment in Middle East



Utilities: 512M€ **EMEA** France down on volumes Export to Libya back to zero (from Greece mainly) Rest of Europe is slightly positive Difficult environment in Russia Americas **NAM:** well oriented SAM: slowdown partly offset by temporary OHL projects in Brazil suffers from APAC low demand in Australia Operators: 99M€ +3.7% organic growth driven by optic fiber.

### Transmission: +17% yoy organic growth

#### Land

Sales: -13% organic growth

Still difficult environment

Yanggu production ramp up on-going and qualification tests under progress

<u>Margins</u>: under pressure

Deployment of restructuring plan progressing on track

Submarine

Sales: +31% organic growth

Intensive and under control production Last legacy contracts executed early Q2'14

Exceptionally strong activity in umbilical cables

<u>Margins:</u> notable improvement resulting from end of legacy contracts

Following a sharp ramp up curve



Sales have continuously improved since Q1'12; H1'14 higher than H1'11

### **Financial Results**

### Nicolas Badré



Will

In M€	H1′13	H1′14
Sales At current metal prices	3,412	3,216
Sales At constant metal prices	2,351	2,304
EBITDA <sup>(1)</sup>	151	147
Operating margin	75	77
Operating margin rate at constant metal prices	3.2%	3.4%
Operating margin rate at current metal prices	2.2%	2.4%
Restructuring	(32)	(16)
Vet income (Group share)	(145)	25
Operational Cash Flow	66	66
Net debt	820	607
margin before depreciation		Ne

<sup>(1)</sup> Operating margin before depreciation

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### Income statement (1/3)

In M€	H1′13		H1′14		
Sales At constant metal prices	2,351		2,304		
Margin on variable costs	727	30.9%	701	30.4%	vs 29.8% in FY'13
Indirect costs	(576)		(554)		\
EBITDA <sup>(1)</sup>	151	6.4%	147	6.4%	-
Depreciation	(76)		(70)		-
Operating margin	75	3.2%	77	3.4%	-
Core exposure impact	(27)		(17)		
Restructuring	(32)		(16)		
Other operational income (expenses) <sup>(2)</sup>	(94)		<b>4</b> 5 <sup>(4)</sup>		
Share in net income of associates <sup>(3)</sup>			2		
Operating income	(78)		91		-

#### <sup>(1)</sup> Operating margin before depreciation

- <sup>(2)</sup> Including Impairment charges, change in fair value of metal derivatives, capital gain on asset divestiture, provision for antitrust investigations
- <sup>(3)</sup> Restatement in the operating income previously displayed below operating income
- <sup>(4)</sup> Of which 48M€ of result related to the antitrust investigation. See detail on p.19



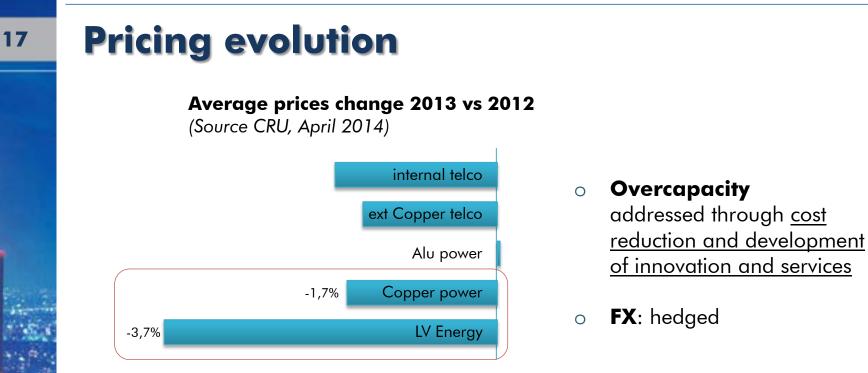
### **EBITDA evolution** (in M€)



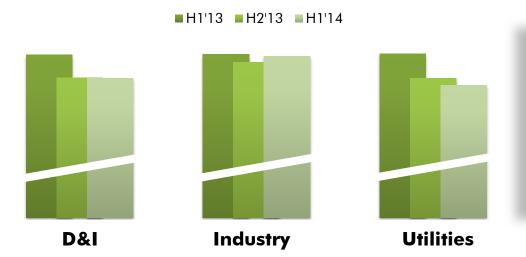
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#### **Reflection on Nexans' commercial margins of commoditized products:**



Price drop strongly affected H2'13, followed by
An observed stabilization for D&I in H1'14 and some forthcoming price pressure in Utilities
A regain of pricing power in Industry

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### Income statement (2/3)

In M€	H1′13		H1′14	
Sales At constant metal prices	2,351		2,304	
Margin on variable costs	727	30.9%	701	30.4%
Indirect costs	(576)		(554)	
EBITDA <sup>(1)</sup>	151	6.4%	147	6.4%
Depreciation	(76)		(70)	
Operating margin	75	3.2%	77	3.4%
Core exposure impact	(27)		(17)	
Restructuring	(32)		(16)	
Other operational income (expenses) <sup>(2)</sup>	(94)		45 <sup>(4)</sup>	
Share in net income of associates <sup>(3)</sup>			2	
Operating income	(78)		91	

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<sup>(1)</sup> Operating margin before depreciation

- <sup>(2)</sup> Including Impairment charges, change in fair value of metal derivatives, capital gain on asset divestiture, provision for antitrust investigations
- <sup>(3)</sup> Restatement in the operating income previously displayed below operating income

(4) Of which 48M€ of result related to the antitrust investigation. See detail on p.19

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(71)

129

(80)

49

19

### Antitrust investigations in high voltage

Provision booked in H1'11 account related to the European Commission's investigation

Potential fine imposed by the European Commission on April 2<sup>nd</sup>, 2014. Cash out early July 2014, sorted in 'Other current liabilities' in BS closing June

Release in the operating income, followed by

New provision booked to cover risks related to potential customers' claims and potential fines which may be imposed by other countries' authorities where similar investigations are under process

Gain in operating income<sup>(\*)</sup>



### Income statement (3/3)

In M€	H1′13	H1′14
Operating income	(78)	91
Cost of debt	(45)	(43)
Other financial charges	(1)	(10)
Income before tax	(124)	38
Income tax	(21)	(14)
Net income from operations	(145)	24
Net income Group share	(145)	25



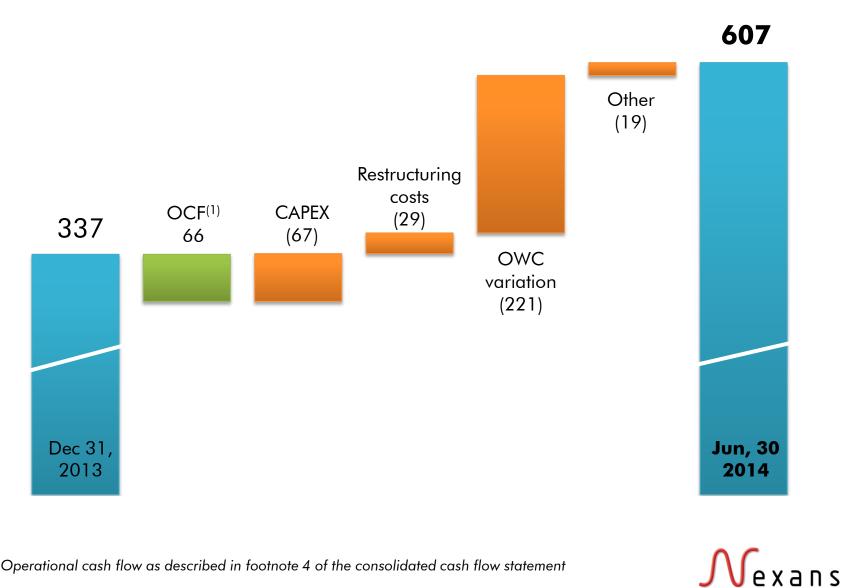
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### **Balance Sheet**

In M€	Dec 31, 2013	Jun 30, 2014
Long-term fixed assets	1,844	1,862
of which goodwill	414	425
Deferred tax assets	120	143
Non-current assets	1,964	2,005
Working Capital	879	1,039
Total to finance	2,843	3,043
Net financial debt	337	607
Reserves	824	716
Deferred tax liabilities	82	88
Shareholders' equity and Minority interests	1,600	1,632
Total financing	2,843	3,043

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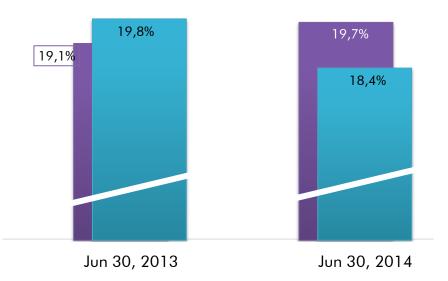
<sup>(1)</sup>Operational cash flow as described in footnote 4 of the consolidated cash flow statement

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### **Operating working capital evolution**

#### **Evolution of operating working capital**

Based on (Q2 current sales)\*4



Significant improvement in total OWC on the back of return to average situation in submarine high voltage

OWC excluding project activities impacted amongst others by restructuring actions (temporary overstocking).





### Update on strategic initiatives

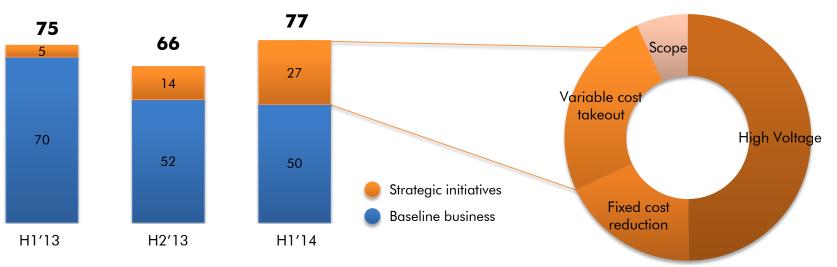
### Arnaud Poupart-Lafarge



### Progress made over H1'14

Implementation of strategic initiatives and collection of results are progressing on line.

Operating margin in M€

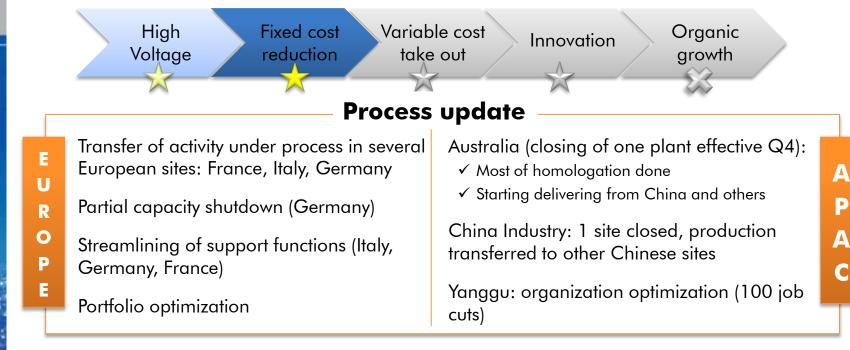


- Main contribution in H1'14 comes from submarine high voltage.
- Ramp up in H2 in strategic initiatives will be supported by cost reductions (variable & fixed); contribution from submarine high voltage will be lower due to a less favorable planning.
- In current environment, organic growth has not contributed to the strategic initiatives results, and has affected the baseline.

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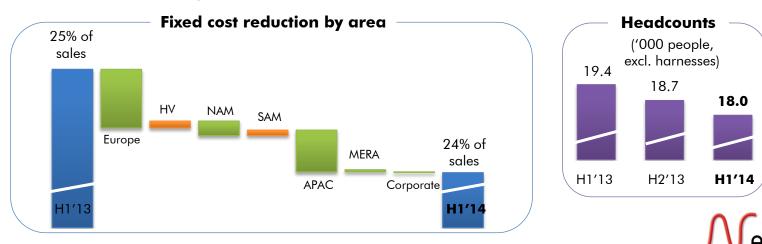


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#### No change in anticipated savings

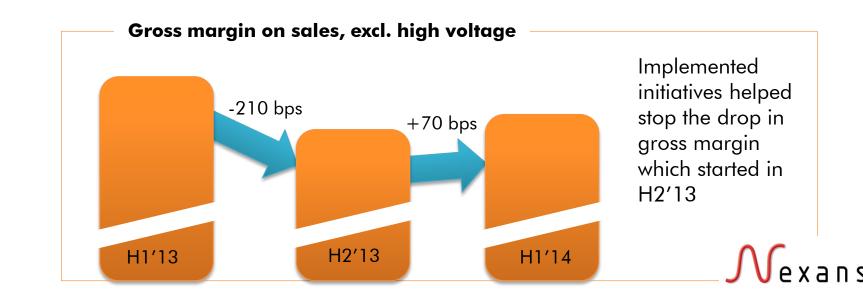
Illustration over the past 12 months:





#### Net savings on direct costs: +9M€

In current tough environment, efforts on competitiveness are shared with customers to preserve market share:





- Harnesses
- Continuous improvement in Europe and North America, and start up in China, with 2 objectives:
- o secure market position by global growth to tighten relationship with key customers
- expand to full market coverage (geographically and product-wise: main-harnesses)

#### Opening of a smart grid competence center

Plant dedicated to the design, manufacturing, marketing and distribution of connection accessories

2 main innovations areas:

- Compact cold-shrink joint
- Extension of smart Grid range



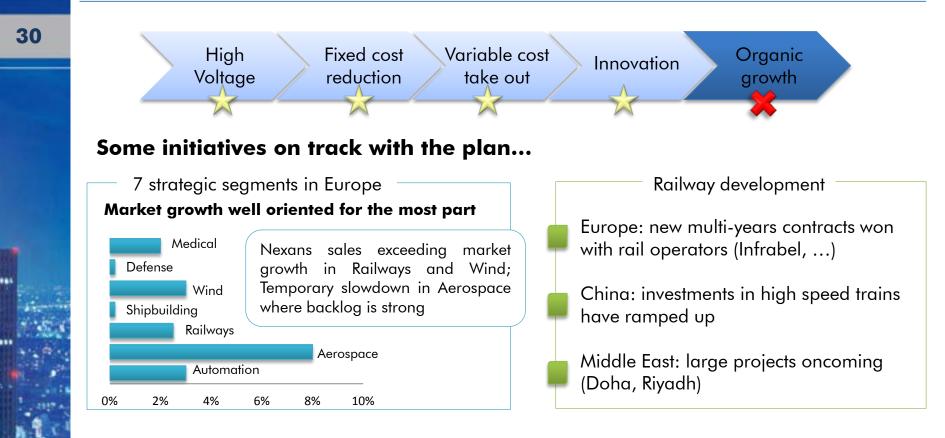
# Superconductivity

Smartgrids

#### Installation of first MV superconductor cable in existing power network (RWE Essen, Germany)

The particularly efficient and space-saving technology transports five times more electricity than conventional cables, almost without any losses Helps support successful energy transition





#### ...Offset by lack of tailwind in specific areas

**South America:** strong slowdown impacting U&O and mining growth initiatives. H1'14 yoy sales organic growth: -5.5% *Risk factor on target achievement* 

**MERA:** political tensions weigh on low- and medium-voltage; competitive environment in downstream O&G market



### **Perspectives and priorities for H2**

#### No upside expected on current environment

**Focus on priorities:** Turnaround in high voltage and restructuring in Europe and APAC

**Capture opportunities:** Development of niche, emerging and high ROCE businesses

OM FY14 still expected higher than FY13



### **Questions & Answers**





### July 25, 2014



### APPENDICES



### Sales and profitability by segment

	HY'13			HY'14		
In M€	Sales	OM	OM %	Sales	OM	OM %
Transmission, Distribution & Operators	993	34	3.4%	993	48	4.8%
Industry	622	21	3.4%	600	24	3.9%
Distributors and Installers	596	24	4.1%	565	14	2.5%
Other	140	-4		146	-9	
Total Group	2,351	75	3.2%	2,304	77	3.4%



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## Impact of foreign exchange and consolidation scope

In M€	<b>HY'13</b>	FX	Organic growth	Scope	HY'14
Transmission, Distributors & Operators	993	(58)	45	13	993
Industry	622	(11)	6	(17)	600
Distributors & Installers	596	(36)	4	1	565
Other	140	(11)	18	(1)	146
Total Group	2,351	(116)	73	(4)	2,304

